

Restructure Changes

Revised Budget	31st Aug 2008 £'000	Net Changes £'000	30th Sept 2008 £'000
Education and Childrens Services	26,264	(1,022)	25,242
Community and Wellbeing	33,458	(2,471)	30,987
Green and Built Environment	25,128	(59)	25,069
Central Directorates			
Law and Corporate Governance	2,243	(2,243)	0
Chief Executive	180	839	1,019
Human Resources	1,970	(1,970)	0
ACE	7,608	(7,608)	0
Finance and Property Services	8,089	(8,089)	0
Improvement & Development	0	3,690	3,690
Resources	0	19,317	19,317
Corporate	0	(205)	(205)
Total Central Directorates	20,089	3,732	23,821
Total Cost of Services	104,939	180	105,119
Treasury Management	(1,625)	0	(1,625)
Contingencies and transfers (to)/ from Rese	1,919	0	1,919
Trading Accounts	659	(180)	479
Area Based Grant	(7,556)	0	(7,556)
Budget Requirement excluding Parishes	98,336	0	98,336
Parishes	223	0	223
Budget Requirement including Parishes	98,559	0	98,559

Summary Variance Analysis

Education & Childrens Services

Pressure/Savings	Projected Variance (£000)	Comment
Children & Families	205	An increase in the number of external residential placements during the first part of this year together with the part year withdrawal of health funding one client has resulted in a cost pressure of £160k. An adverse pressure also exists as a result of le The Public Law Outline (PLO) will replace the existing Protocol for Judicial Case Management in Public Law Children Act Cases from 1 April 2008 which aims to reduce unnecessary delay and is designed to promote better co-operation between all the parties Clients leaving care qualify for financial allowance support for 3 years up until their 21st birthday (or 24th depending on whether they pursue FE). A detailed analysis of activity indicates that not all clients exercise this right following changes in th
Youth Service	(75)	Reflects a delay in the recruitment of vacant posts and outcome of 2009-10 budget build proposals.
Inclusion	(174)	The requirement to support clients via direct payments has seen a reduction in the rate of growth that was previously experienced due to parental capacity saving around £40k. A reduction of 1 client from within a residential setting from a full year to a
Raising Achievement	(318)	An estimated under spend reflecting current school children take up linked to efficient procurement of contracts across Home to School, the successful sale of school crossing patrol services to schools and the application of grant funding to offset costs
Resources, Commissioning & Performance	(167)	Primarily as a result of successful negotiation to recover the costs of Capita EMS licences from schools saving £49k, the anticipated reduction in costs associated with the Primary Assessment centre of £50k and the expected underspend on the joint arran
Total	(529)	

Community & Wellbeing

Pressure/Savings	Projected Variance (£000)	Comment
Care Packages	505	This is due to £188k overspend on residential care; £102k on nursing care and £169k on Direct Payments (all client groups), and £46k on Day, Home & Other Care.
Internal Residential Homes	277	These are additional costs being incurred by the Internal Residential Homes mainly due to the reprovision programme, and includes an overspend of £134k relating to Langley Day Centre which has not been close/changed in line with the 2008-09 Star Chamber d
Staffing and Other Budgets	(340)	This has a net underspend due to vacancies and includes a significant under spend of £128k relating to social work teams and other services in Business Resources & C&CE. This is partially offset by an over spend due to unbudgeted legal fees.
Total	442	

Appendix D (Cont)

Green & Built Environment

Pressure/Savings	Projected Variance (£000)	Comment
Waste Disposal	30	Contractual dispute - disposal of fridges offset by trade waste income maximisation.
Slough Enterprise/APCOA	40	Contracts - index linked inflation uplifts, partly offset by reduction in works programme.
Concessionary Fares	333	Increased demand/Shortfall of government grant
Housing	60	L & Q Housing - old invoices
Staffing	(180)	Potential savings from staff vacancies (net)
Sub Total	283	
Other Variances under £50K (net)	56	Wexham Nursery rent income; Chalvey Depot business rates; Flood Defence Levy; Alcohol intervention; Joint Strategic Planning Unit; highways rents
Total	339	

Central Directorates

Pressure/Savings	Projected Variance (£000)	Comment
CSC	123	Targeted savings through BPR not likely to be achieved.
Fundamental Review	385	Anticipated savings not achievable due to delays in the implementation of the Fundamental Review.
Commercial Rents	167	Reduction in Commercial rental income due to a number of vacant units, unachievable accruals from last financial year and loss of income from Accord (£674k)
Accommodation Strategy	287	Unachievable savings for Accommodation Strategy.
Capital Disposal & Feasibility costs	425	Pressure from Capital Disposal and Feasibility costs (figure to be confirmed).
Local Land Charges	259	Dramatically reduced income due to HIPS & lower demand.
Slough Music Event	74	Loss on the Slough Music Event.
Targeted Salary Savings	474	Targeted savings from Vacancy Factors/Self Funding Harmonisation.
All Cost Centres	(1,032)	Gross savings from vacant posts.
Building Maintenance	(100)	Savings on the costs of the corporate building maintenance contract.
Income	(60)	Expected additional income generated over all cost centres.
Running Costs	80	Additional running costs at St. Martin's Place (Service charges + Building Cleaning).
All Cost Centres	(935)	Possible funding from contingencies & earmarked reserves.
Major Variance Total =	146	

Prudential Indicators

5. Prudential indicators as at 30th September 2008:

	Indicator	2008-09 July 08 Budget £'000	2008-09 Sept. 08 Actual £'000
1	Capital Expenditure General Fund HRA Total	45,077 21,309 66.386	8,763 6,055 14,818
2	Capital Financing Sources Grants & Contributions Capital Receipts Revenue and Major Repair Allowance Supported Borrowing Self Financed Borrowing Total	13,682 18,523 7,917 15,396 10,868 66.386	5,544 3,219 5,556 499 0 14,818
3	Capital Financing Requirement HRA General Fund Total CFR	7,591 41,678 49,269	-2,295 25,799 23,504
4	Actual Net Borrowing	-2,571	-36,517
5	Authorised Limit for External Debt	113,000	76,000
6	Operational Boundary for External Debt	109,600	73,800
7	Incremental Impact on Band D Council Tax	-£0.25	-£19.75
8	TREASURY MANAGEMENT: (a) CIPFA Code Adopted (b) Interest Rate Exposure - Fixed Rate Borrowing - Variable Rate Borrowing (c) Investment Longer than 364 days (d) Maturity Structure of Borrowing: - Under 12 months - 1 to 2 years - 2 to 5 years - 5 to 10 years - 10 years+	Yes 75 - 100% 0 - 25% £35.000 0-25% 0-25% 0-50% 0-75% 25-90%	Yes 100% 0% £23.200 0.11% 4.22% 11.64% 23.43% 60.60%

PRUDENTIAL INDICATORS – A GUIDE

1. **Capital Financing Summary** – Although this indicator is not required by the Prudential Code, it is included within the monitoring so that the capital financing sources can be clearly identified.
2. **Capital Financing Requirement** – This is derived by aggregating specified items from the Council's balance sheet and represents the underlying level of borrowing required to finance historic capital expenditure. The actual **net borrowing** is lower than this because of the reserve part of capital receipts accumulated till 31st March 2004, the beginning of the Prudential system.
3. **Actual Net Borrowing** – represents actual long term borrowing needs (including forward funding for future years) less temporary investments. This is a key indicator and Section 3 of the Local Government Act 2003 requires the Council to ensure that net borrowing does not exceed the Capital Financing Requirement.
4. **Authorised Borrowing Limit and Operational Boundary for external debt** – the former represents a maximum limit for borrowing, which must not be breached and therefore additional headroom has been included to cater for unplanned cash flow situations. The later is a better benchmark as it represents a more likely scenario.
5. **Incremental Impact on Band D Council Tax** – This represents the interest and Minimum Revenue Provision (Principal repayments) of all General Fund Borrowing gross of capital financing FSS. This indicator is calculated by taking the difference between debt charges based on the existing approved capital programme and the debt charges based on the actual spend to-date and dividing the result by the tax base for Council Tax. As the actual capital spend to the end of September 2008 has been funded mainly from capital grants and capital receipts, i.e. non-borrowing sources, indicator 7 reflects the negative impact on council tax compared to the July 2008 approved budget for the full year.
6. **Treasury Management** – these indicators form part of the treasury management strategy and policy statement approved each year before the beginning of the financial year. The main indicator is the adoption of CIPFA Code of Practice for Treasury Management, which the Council adopted before the current Prudential System was introduced.